



PRESS RELEASE

Hindustan Copper Limited charts out roadmap in Annual Plan Meeting for FY 2026–27 & 2027–28

Kolkata | 20th April 2026

Hindustan Copper Limited (HCL) successfully convened its Annual Plan Meeting for the Financial Years 2026–27 and 2027–28 on 17-18 April, 2026, bringing together its top leadership, unit heads, and senior officials to deliberate on the company's strategic growth trajectory and future roadmap.

The meeting held in Kolkata was graced by Chairman and Managing Director, Mr Sanjiv Kumar Singh, Director (Operations), Dr Sanjeev Kumar Sinha, who also holds additional charge of Director (Mining), Director (Finance), Mr R V N Vishweshwar, Chief Vigilance Officer, Mr Harsimran Singh, along with senior leadership from across HCL's units and functions.

The Annual Plan Meeting served as a dynamic platform for cross-pollination of ideas, strategic alignment, and knowledge sharing—culminating in a unified vision to accelerate growth, enhance operational excellence, and strengthen HCL's position in the evolving minerals and metals landscape.

Unveiling HCL's Corporate Plan – Vision 2030

A key highlight of the event was the unveiling of HCL's Corporate Plan – Vision 2030, a comprehensive roadmap designed to steer the company into its next phase of growth and transformation.

HCL engaged Deloitte Touche Tohmatsu India LLP (DTTILLP) to conduct a comprehensive review of its Corporate Plan – Vision 2030. The primary objective of this engagement was to analyze the existing Corporate plan and critically examine the strategic roadmap, assess the projected growth targets against actual performance trends, and identify gaps, challenges and opportunities.

HCL stands at a strategic inflection point, well-equipped to navigate an increasingly complex and dynamic business environment. The company's Corporate Plan outlines a clear, phased roadmap to strengthen core operations, prepare for emerging opportunities, and strategically diversify into high-growth sectors. Strong emphasis on operational excellence—driving productivity improvements, optimizing resource utilization, and modernizing legacy systems through targeted infrastructure upgrades, mechanization, and digital integration,

HCL aims to significantly ramp up production capacity, and improve its operations. The successful execution of this plan is expected to deliver transformative outcomes across operational, financial, and strategic dimensions.



Mr Sanjiv Kumar Singh, CMD, Dr Sanjeev Kumar Sinha, D(Op) & D(M) Addl Charge, Mr R V N Vishweshwar, D(F), Mr Harsimran Singh, CVO, HCL, unveiling HCL's Corporate Plan – Vision 2030

Capex estimates for mine expansion plan is given below

Particulars	Unit	2026	2027	2028	2029	2030	Total
Total	INR Cr.	450.51	1,421.73	1,993.70	2,227.18	1,095.48	7,188.60

Simultaneously, the company’s expansion into critical minerals and renewable energy portfolios will enhance revenue stability, diversify risk exposure, and align with emerging national priorities. These efforts will support India's broader goals of mineral security and energy transition. Improved operational efficiency and sustainability performance will further elevate HCL’s standing in global markets, making it an attractive partner for investors and collaborators. With a sharpened focus on productivity, infrastructure, and innovation, HCL is poised to evolve into a high-performing, future-ready enterprise that delivers enduring value to the nation and all its stakeholders.

Production and Mine expansion plan

Evaluation of current operating capacity and proposed expansion plan:

Mine/FY	Unit	2025-26	2026-27	2027-28	2028-29	2029-30
Total Ore	MTPA*	4.21	4.71	5.18	5.90	12.20
Total Milling Capacity	MTPA	3.81	4.30	5.05	6.10	12.20

*Million Tonnes Per Annum

Profit Projections

Particulars	Unit	2026	2027	2028	2029	2030
Profit After Tax	INR Cr.	589	600	669	663	1,568
Dividend	INR Cr.	177	180	201	199	470

IT Vision 2026–2030: Paving way to digital transformation

HCL also announced the launch of its IT Vision Document 2026–2030, setting the foundation for a digitally integrated and future-ready organisation.



Mr Sanjiv Kumar Singh, CMD, Dr Sanjeev Kumar Sinha, D(Op) & D(M) – Addl Charge, Mr R V N Vishweshwar, D(F), Mr Harsimran Singh, CVO, launching HCL's IT Vision Document 2026–2030

The five-year roadmap outlines a strategic digital transformation to establish HCL as a safe, connected, intelligent and future-ready copper enterprise. It sets a vision to unify operations and enhance safety and efficiency across all its mines and plants, under the board-endorsed 2026–2030 implementation plan.

Key initiatives in the plan include hybrid underground communication systems, upgrading core network connectivity with MPLS and high-speed Internet Leased Line (ILL) links across all HCL units and building a unified digital infrastructure via a new Integrated Command and Control Centre. The vision also calls for modernising the ERP platform with a consolidated management dashboard, deploying a future readiness private 5G network and implementing advanced AI/ML analytics. These measures are expected to significantly boost operational productivity, enhance worker safety monitoring, and strengthen governance, delivering a clear return on the technology investment. HCL is committed to transform itself into a modern, data-driven enterprise where cutting-edge technology will drive efficiency and safety at every level.

Advancing Governance with LTO Platform

Reinforcing its commitment to operational excellence and transparency, HCL launched its indigenously developed License to Operate (LTO) software, built on Oracle EBS.

The platform introduces a centralized, digital compliance ecosystem featuring automated alerts, document integration, and end-to-end audit trails—marking a significant step towards proactive governance and streamlined operations.



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Release of Standard Bidding document

As another important milestone towards transparency and standardization, HCL released a Standard Bidding Document that provides uniform rules and requirements for bidders, covering invitation to bid, instructions, contract conditions, and technical specifications, essential for both procuring entities and suppliers to maintain competitive bidding. It has been structured into distinct parts to guide the procurement process.

Standardized terms include in the SBD document will help in better contract management and reduce risk of any possible disputes.



Unified Vision for the Future

The Annual Plan Meeting reaffirmed HCL's collective resolve to drive sustainable growth, foster innovation, and build a resilient, future-ready enterprise. With a clear strategic roadmap, strong leadership alignment, and focus on digital transformation, Hindustan Copper Limited is well-positioned to deliver enduring value to the nation and its stakeholders.



The participants of HCL Annual Plan Meeting in Kolkata on 17-18 April, 2026.
